

A front-facing view of a fighter jet, likely an F-35, on a runway. The jet is silhouetted against a bright sunset sky with orange and yellow hues. The jet's canopy, radar dome, and landing gear are visible. The wings are spread out to the sides.

M&A FACTS – H2 2025 AEROSPACE & DEFENSE

January 2026

AEROSPACE & DEFENSE – M&A-HIGHLIGHTS AND MARKET INSIGHTS

Deal activity and multiples in the Aerospace & Defense industry experienced a significant increase in H2 2025

H2 2025 Deal activity

125 Deals	Small and mid cap transactions and strategic investors looking to consolidate the market continue to drive deal activity in the Aerospace & Defense sector, with only a few notable sponsor-backed transactions
EUR 10.4bn Deal value	The published transaction volume has been slightly decreasing compared to the previous half-year

Valuations

Median EBITDA (LTM) trading multiples increased by 0.8x compared to the previous six months	<table><tr><td>H1 2025</td><td>H2 2025</td></tr><tr><td>16.9x</td><td>17.7x</td></tr><tr><td colspan="2">Median Trading EBITDA Multiple</td></tr></table>	H1 2025	H2 2025	16.9x	17.7x	Median Trading EBITDA Multiple	
H1 2025	H2 2025						
16.9x	17.7x						
Median Trading EBITDA Multiple							
Median EBITDA transaction multiples increased by 7.2x compared to the previous six months	<table><tr><td>H1 2025</td><td>H2 2025</td></tr><tr><td>12.9x</td><td>20.1x</td></tr><tr><td colspan="2">Median Transaction EBITDA Multiple</td></tr></table>	H1 2025	H2 2025	12.9x	20.1x	Median Transaction EBITDA Multiple	
H1 2025	H2 2025						
12.9x	20.1x						
Median Transaction EBITDA Multiple							

Insights

In H2 2025, Aerospace & Defense M&A remained resilient, driven by elevated defense spending and geopolitical tensions despite cost and capacity pressures



Strategies

During H2 2025, strategic buyers focused on scaling core defense capabilities, securing critical technologies and increasing production capacity, while carve-outs, partnerships and spin-offs were used to enhance strategic flexibility



Trends

M&A activity in H2 2025 was driven primarily by defense-related demand, with strong momentum in naval systems, missiles and munitions, electronics and sensor technologies. Investment in unmanned systems, digital integration, cyber and space capabilities remained elevated. Transaction volumes declined slightly compared to H1, while valuation levels increased, reflecting competition for high-quality assets and strategically critical capabilities.



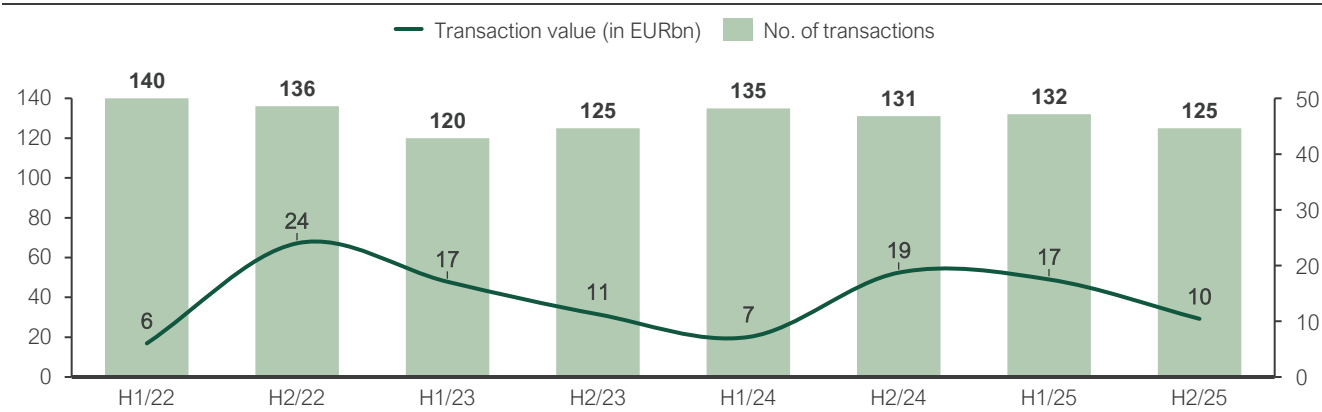
Key growth areas

Growth in H2 2025 was driven by continued investment in unmanned and autonomous systems, secure digital and cyber capabilities, naval defense solutions and space-related applications for defense and dual-use purposes

M&A SUMMARY

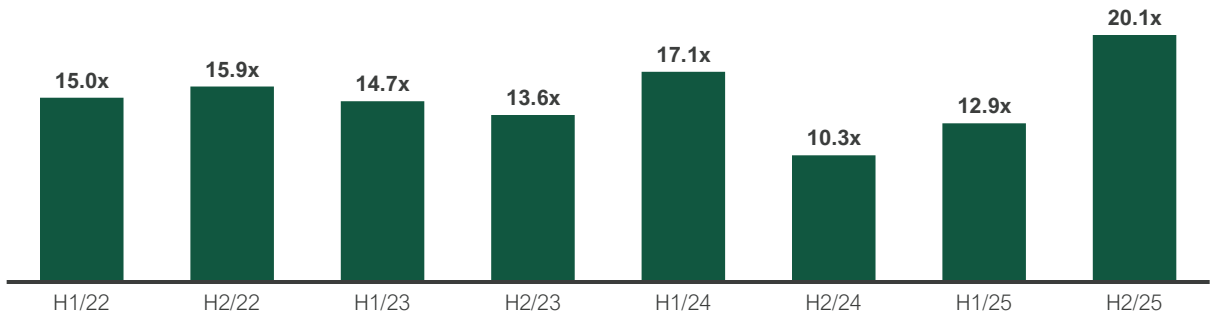
Geopolitical uncertainties drive the M&A market for Aerospace & Defense over the recent years

Aerospace & Defense M&A Deal Count, Recorded Transaction Volume H1 2022 – H2 2025



Aerospace & Defense M&A Transaction Multiples H1 2022 – H2 2025

Implied Transaction Enterprise Value / EBITDA of announced transactions with disclosed multiple



“In H2 2025, heightened geopolitical tensions, rising defense budgets and accelerated rearmament programs continue to drive consolidation in the A&D sector, while increased demand for autonomous systems, secure digital integration, space capabilities and resilient supply chains is accelerating innovation and strategic M&A activity.”

Dr.-Ing. Axel Deich
Associate Partner, Hamburg

NOTABLE TRANSACTIONS IN THE AEROSPACE & DEFENSE SECTOR

Transaction multiples have increased in the second half of 2025

Announced Date	Target	Acquirer	Stake %	Total Transaction Value (EUR m)	Implied EV / EBITDA
01.07.25	Woot Tech Aerospace LLC 	Wakeb 	100	n/a	n/a
21.07.25	Collins Aerospace Flight Control & Actuation 	Safran S.A. 	100	1,544	n/a
26.08.25	Nordic Shield Group AB 	Scandinavian Astor Group AB 	6	2.05	n/a
1 27.08.25	NVL B.V. & Co. KG 	Rheinmetall AG 	100	n/a	n/a
28.08.25	Saab TransponderTech AB 	FLIR Systems AB 	100	n/a	n/a
04.09.25	Attollo Engineering, LLC 	Safran Defense & Space, Inc. 	100	n/a	n/a
05.10.25	SciTec, Inc. 	Firefly Aerospace Inc. 	100	514	n/a
07.10.25	Paul Boyé Technologies SAS 	NFM Holding AS 	100	n/a	n/a
11.10.25	Exosens 	Theon International Plc 	9.8	269	26.8x
2 19.10.25	TKMS AG & Co KGaA 	Public Listing	49	n/a	n/a
29.10.25	MT Aerospace AG 	OHB SE 	100	n/a	n/a
04.11.25	Lanteris Space LLC 	Intuitive Machines, Inc. 	100	723	n/a
14.11.25	GuideTech, LLC 	Palladyne AI Corp. 	100	40	n/a
21.11.25	Marshall Land Systems Limited 	Flowing River Capital Partners 	100	n/a	n/a
27.11.25	Operational Solutions Ltd 	Terma A/S 	100	n/a	n/a

Selected Transactions in H2 2025

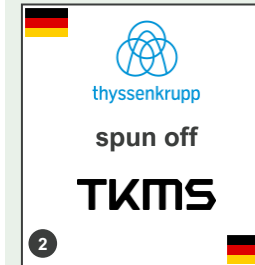


Deal Specs:

Rheinmetall successfully acquired the naval warship activities of NVL Group.

Details:

The acquisition expands Rheinmetall's naval defense capabilities and strengthens its role as a holistic defense systems supplier, adding naval platforms and integrated combat systems.



Deal Specs:

Thyssenkrupp completed the spin-off of Thyssenkrupp Marine Systems into a standalone entity.

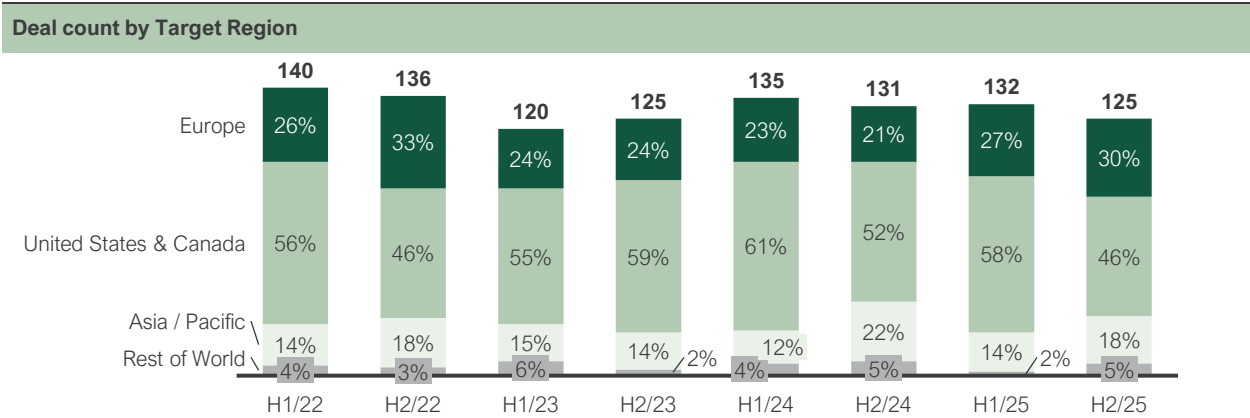
Details:

The spin-off separated the naval shipbuilding business from thyssenkrupp's industrial operations, increasing strategic focus and flexibility. As an independent entity, tkMS is better positioned to pursue growth initiatives in naval defense programs and international government contracts.

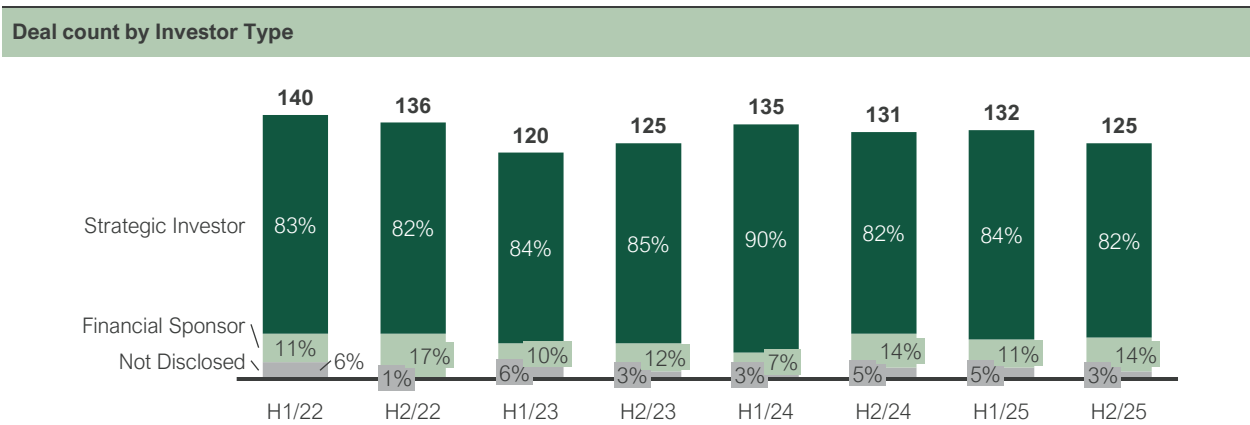
AEROSPACE & DEFENSE M&A DEAL ANALYSIS¹

United States and Europe represent the majority of deals. Strategic buyers have offered slightly higher valuations than financial investors

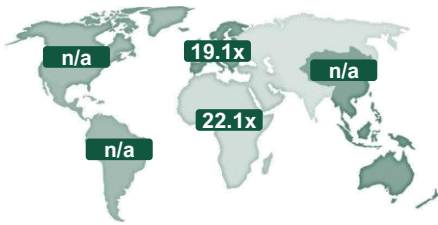
Deal Volume by Region



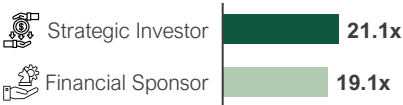
Deal Volume by Investor Type



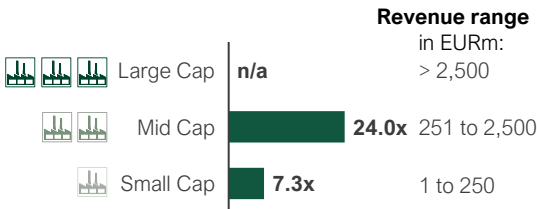
EBITDA Multiple (LTM) by Target Region H2 2025



EBITDA Multiple (LTM) by Investor Type H2 2025















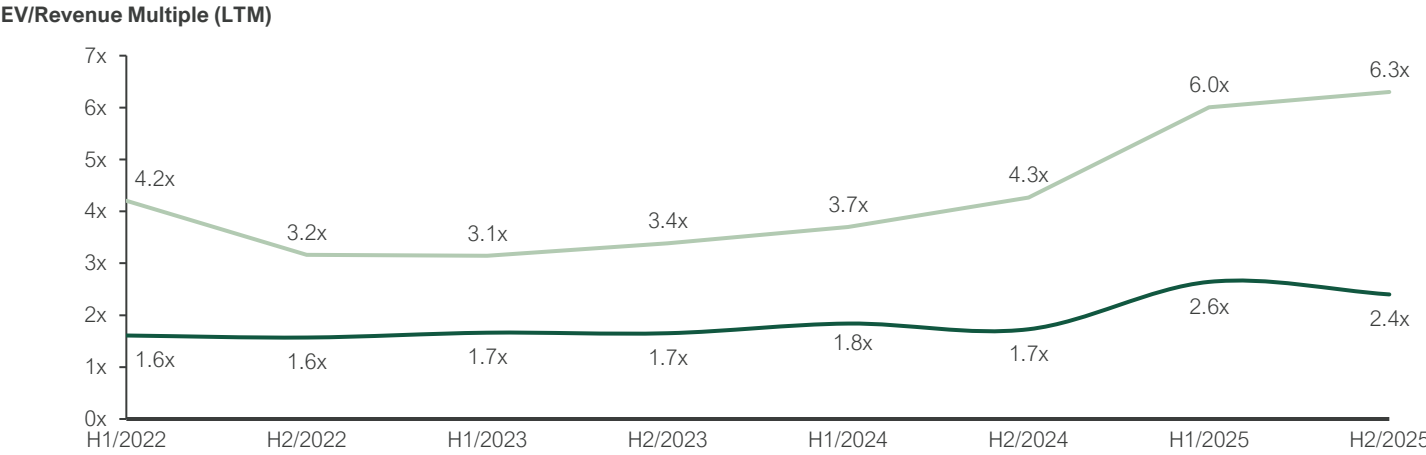
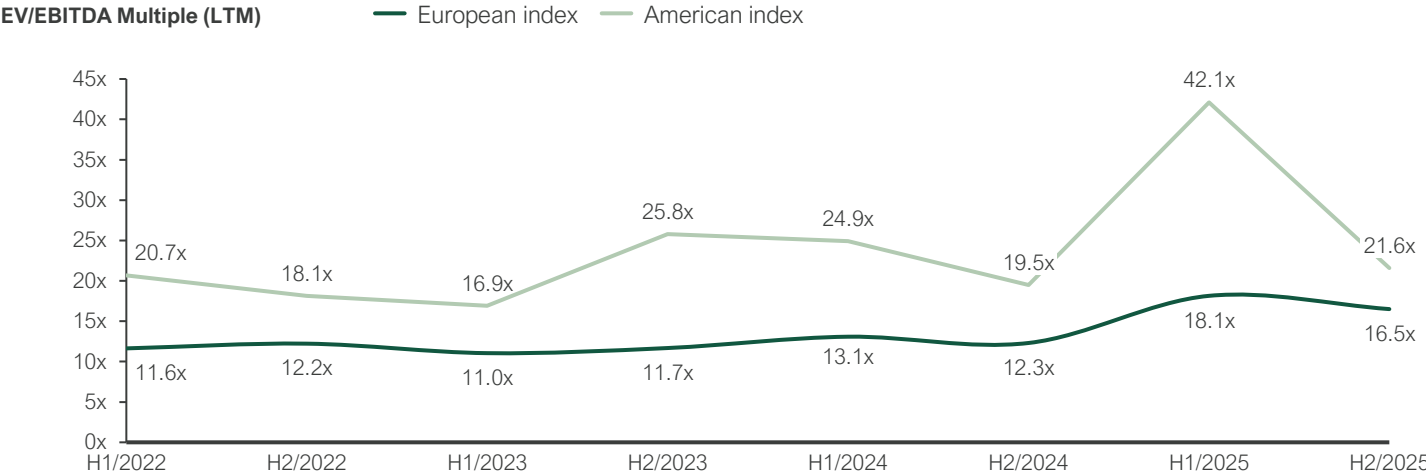
EBITDA Multiple (LTM) by Company Size H2 2025



Source: S&P Capital IQ; Note(s): 1) Announced transactions, Implied Enterprise Value / LTM EBITDA of announced transactions with disclosed multiples

TRADING MULTIPLES | DEFENSE TECHNOLOGY, MULTI-PLATFORM CONTRACTORS AND AERO-/DEFENSE EQUIPMENT OEM
 Median enterprise value multiples of selected comparable listed companies since H1-2022

Defense Technology		
Company	EV/Revenue	EV/EBITDA
 BAE SYSTEMS	2.1x	15.3x
 HENSOLDT	4.0x	28.6x
 THALES	2.4x	16.5x
 KONGSBERG	4.0x	23.5x
 Atos	0.3x	6.8x
 SAFRAN	4.2x	20.1x
 indra	1.7x	16.3x
 sopra steria	0.7x	6.1x
 Elbit Systems	3.4x	27.1x
 AV AeroVironment	9.0x	91.2x
 CURTISS-WRIGHT	6.3x	25.9x
 KRATOS	9.6x	146.6x
 mercury	5.1x	50.4x
 Palantir	107.2x	NM
 TELEDYNE TECHNOLOGIES	4.3x	17.3x
 TEXTRON	1.3x	11.0x

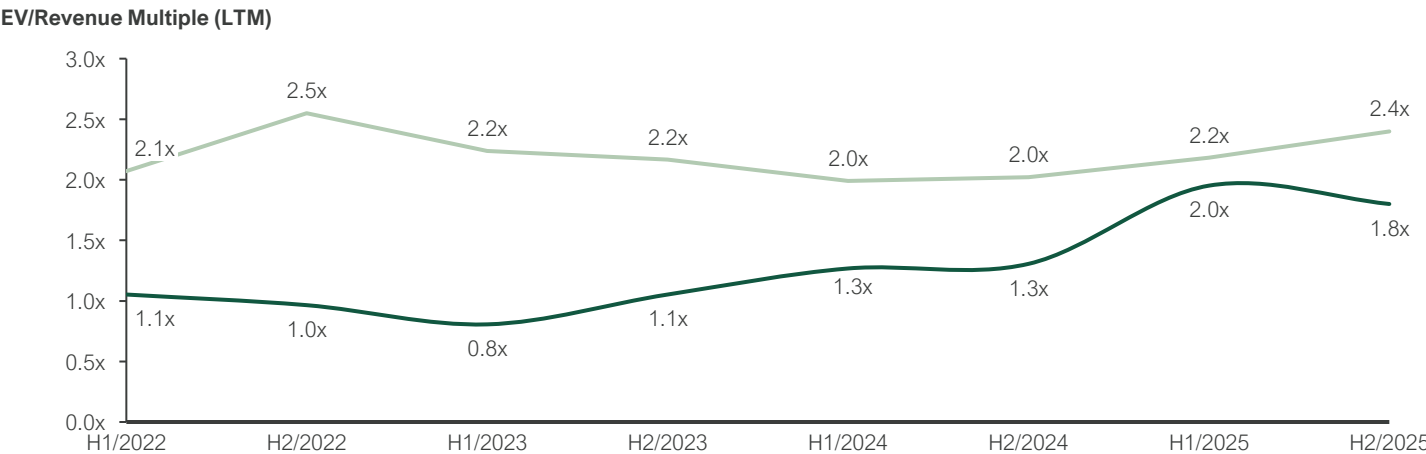
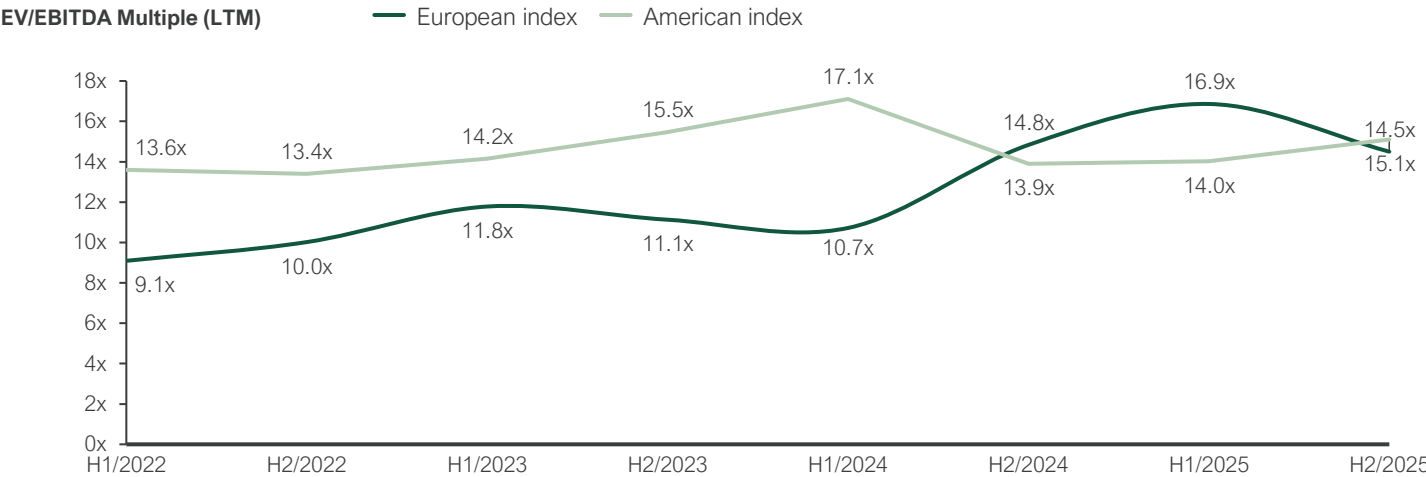


Source: S&P Capital IQ

TRADING MULTIPLES | DEFENSE TECHNOLOGY, MULTI-PLATFORM CONTRACTORS AND AERO-/DEFENSE EQUIPMENT OEM

Median enterprise value multiples of selected comparable listed companies since H1-2022









Multi-Platform Contractors		
Company	EV/Revenue	EV/EBITDA
 AIRBUS	2.2x	19.0x
 DASSAULT AVIATION	1.8x	11.6x
 FINCANTIERI	0.9x	14.5x
 RHEINMETALL	6.7x	38.1x
 LEONARDO	1.7x	14.4x
 Babcock	1.3x	12.4x
 SAAB	4.1x	33.0x
 GENERAL DYNAMICS	1.9x	14.8x
 Huntington Ingalls Industries	1.3x	13.3x
 L3HARRIS® FAST. FORWARD.	3.1x	15.5x
 LOCKHEED MARTIN	1.8x	17.3x
 NORTHROP GRUMMAN	2.4x	13.7x
 RTX	3.3x	19.0x
 BOEING	2.5x	NM

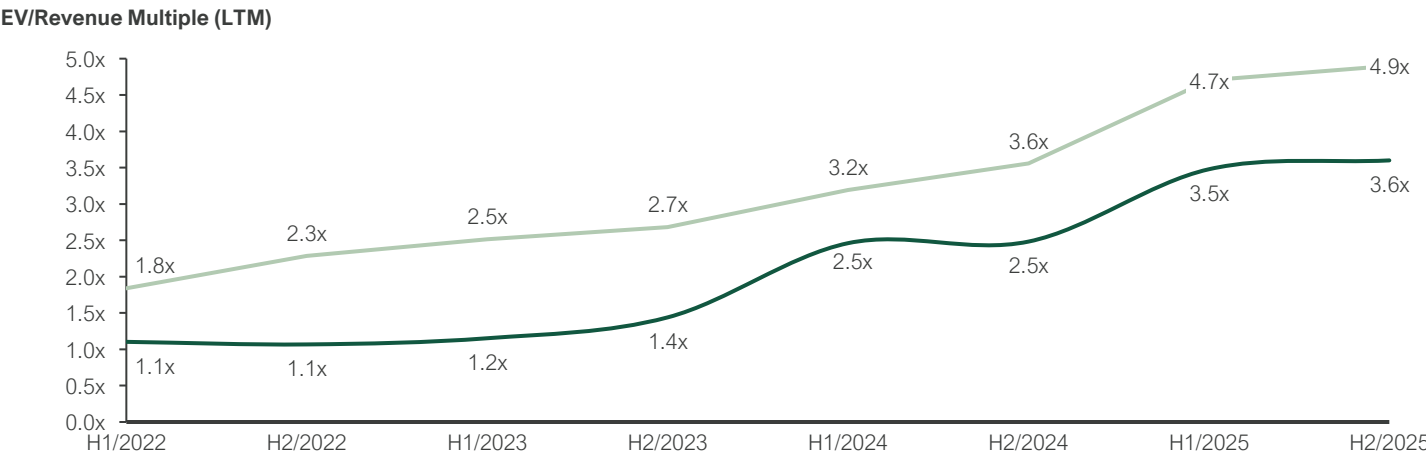
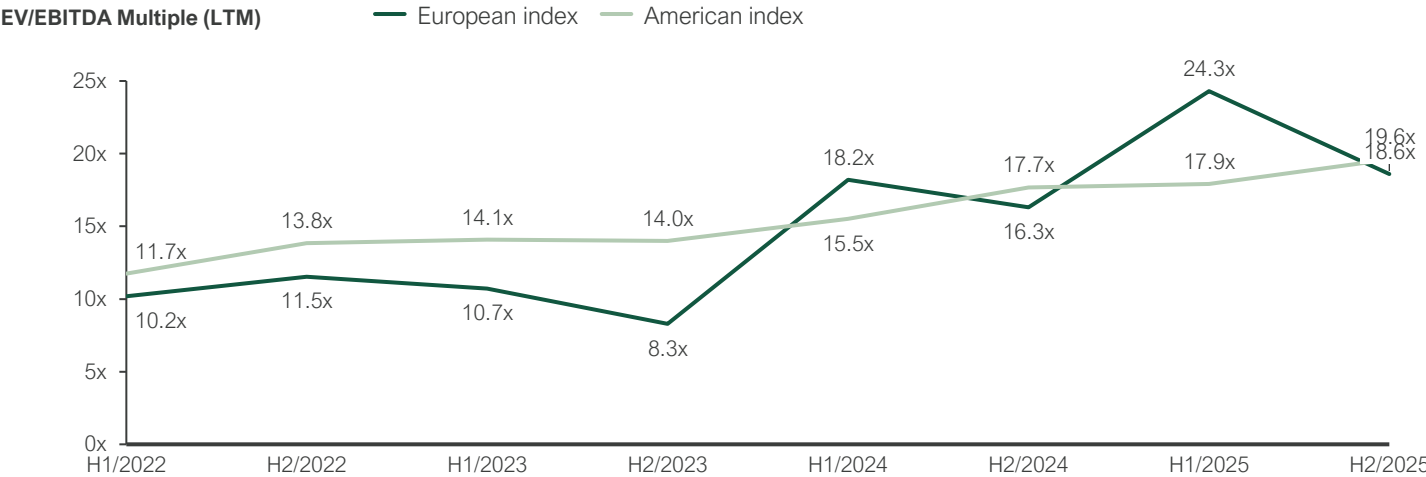


Source: S&P Capital IQ

TRADING MULTIPLES | DEFENSE TECHNOLOGY, MULTI-PLATFORM CONTRACTORS AND AERO-/DEFENSE EQUIPMENT OEM

Median enterprise value multiples of selected comparable listed companies since H1-2022

Aero-/Defense Equipment OEM		
Company	EV/Revenue	EV/EBITDA
 MTU	2.4x	12.6x
 RENK	4.5x	25.2x
 IPR	4.9x	24.6x
 Melrose	2.6x	10.7x
 GE	7.6x	28.1x
 Honeywell	3.7x	14.8x
 Parker	6.0x	22.1x
 MOOG	2.4x	17.1x



Source: S&P Capital IQ

SUB-SEGMENTS OF AEROSPACE & DEFENSE

The various sub-segments are interlinked, with technological innovations, supply chains and security policy requirements influencing development, production and operational capability

Electronics & embedded systems



Engineering, consulting & testing services



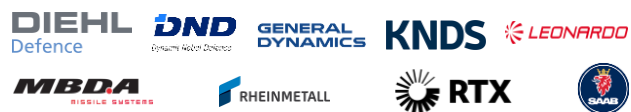
Vessel & plane manufacturers



Cybersecurity & software



Armament & defense systems



Precision machining & parts manufacturing



MRO related players



Drones & ISR



New space



Sustainable aviation



PRESENTATION OF THE PROVENTIS PARTNERS PROFESSIONALS FROM THE AEROSPACE & DEFENSE SECTOR
An M&A team of 35 professionals is at your disposal at Proventis Partners

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Selected Aerospace & Defense Deals*

M&A Buy-Side	M&A Sell-Side	M&A Sell-Side
<p>Project Shield <i>Ongoing</i></p> <p>Proventis Partners is advising a private equity fund in building a leading defense technology platform</p> 	 <p>e.sigma Systems was sold to Diehl Defence</p> 	  <p>High-precision optical encoder specialist SEMIP-Codechamp was sold to Eiréné, Weinberg CP's Security-Defense investment fund</p>  <p>WEINBERG CAPITAL PARTNERS</p>
M&A Sell-Side	M&A Buy-Side	M&A Sell-Side
 <p>The manufacturer of electromechanical components for harsh environment applications was sold to Crouzet</p>   	 <p>Tikehau Ace Capital acquired a majority stake in Rossi Aéro, a leading player in speedshop services for the French aeronautical industry</p> 	 <p>Seca Automatismes, active in the development and production of assemblies for satellites and launch vehicles, was sold to Alkan</p> 

Note(s): *) Includes deals conducted by Mergers Alliance partners

PROVENTIS PARTNERS AT A GLANCE

We are one of the leading M&A advisory boutiques in the German-speaking region

Our Advisory Services

M&A Sellside

- Successions
 - Corporate Carve-Outs
 - Private Equity Sellside

M&A Buyside

- Buy & Build
 - Strategic Acquisitions
 - MBI / MBO

Corporate Finance

- Acquisition Finance
 - Growth Finance
 - Balance Sheet Restructurings

Complementary Services

- Valuations / Fairness Opinions
 - Exit Value Creation / Readiness
 - Strategic Board Advice

Our Clients

Owner-managed Companies



Corporate Groups



Financial Sponsors



Our Office Locations



35

M&A Professionals

> 430

Successful Deals

> EUR 22 bn

Transaction Volume

> 70%

Cross-border Transactions

Independent

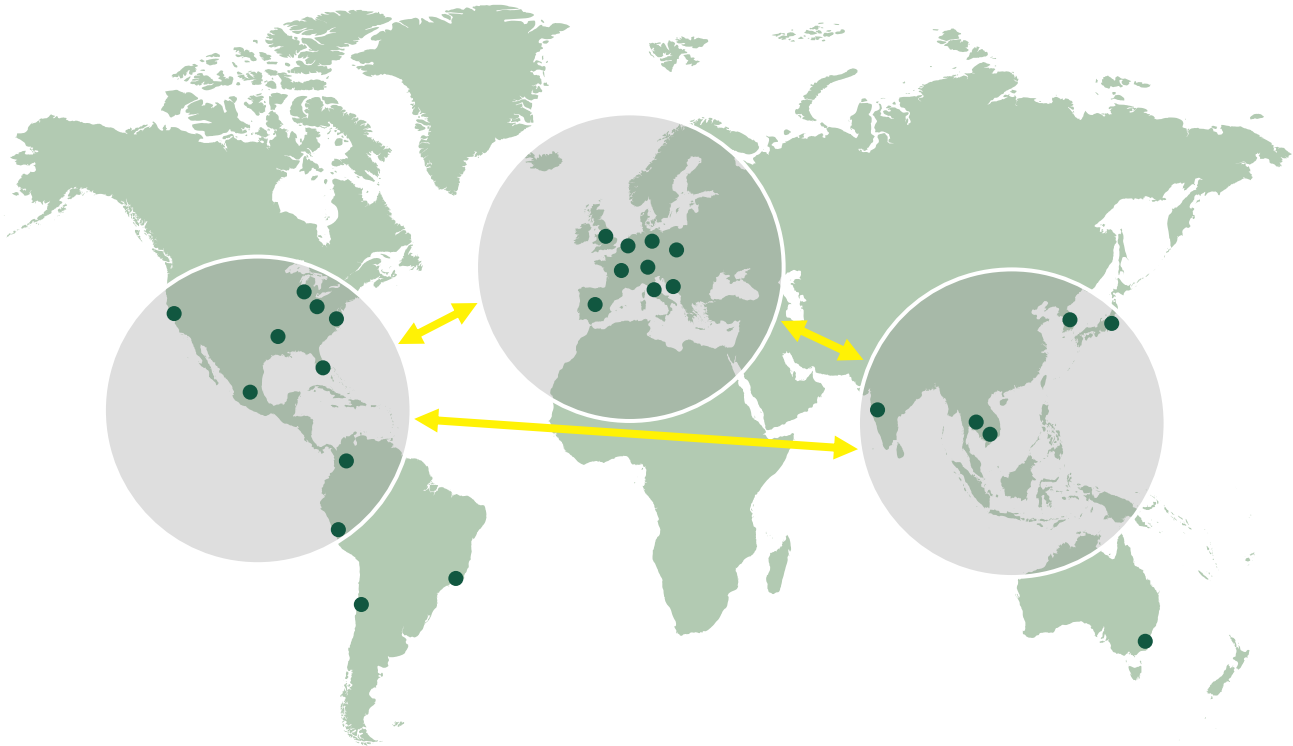
Entrepreneurial

Experienced

International

OUR GLOBAL ORGANIZATION

As part of the Mergers Alliance with approx. 300 M&A professionals at 36 locations, we successfully implement M&A transactions for our clients worldwide



1
Global organization



19
Partner companies



26
Countries



36
Offices



approx. 300
M&A professionals



> 1.800
Successful transactions since 2010
















> EUR 96bn
Transaction volume since 2010



APPENDIX






APPENDIX

Peer group Defense Technology

Company Name	Country	Market Cap	TEV	Total Revenue LTM	EBITDA LTM	TEV/EBITDA LTM H1 2025	TEV/EBITDA LTM H2 2025	H2-25 vs. H1-25 Trend
BAE Systems	United Kingdom	 58,493	67,032	31,972	4,171	15.3x	17.2x	△
Hensoldt	Germany	 8,478	9,578	2,399	332	28.6x	40.4x	△
Thales	France	 47,195	50,650	21,349	2,935	16.5x	18.1x	△
Kongsberg Gruppen	Norway	 19,218	18,397	4,653	745	23.5x	34.5x	△
Atos	France	 972	2,422	8,633	358	6.8x	4.2x	▽
Safran	France	 124,127	122,809	29,377	5,965	20.1x	20.4x	△
Indra Sistemas	Spain	 8,529	8,707	5,124	541	16.3x	12.7x	▽
Sopra Steria Group	France	 2,970	4,180	5,671	689	6.1x	6.6x	△
Elbit Systems	Israel	 22,780	23,079	6,580	792	27.3x	23.1x	▽
AeroVironment	United States	 10,240	10,442	1,188	111	91.2x	106.7x	△
Curtiss-Wright	United States	 17,313	18,087	2,877	699	25.9x	25.2x	▽
Kratos Defense & Security Solutions	United States	 10,916	10,548	1,099	72	146.6x	88.2x	▽
Mercury Systems	United States	 3,737	4,031	798	80	50.4x	59.0x	△
Palantir Technologies	United States	 360,828	355,628	3,321	786	NM	NM	
Teledyne Technologies	United States	 20,423	22,131	5,198	1,272	17.3x	18.4x	△
Textron	United States	 13,083	15,383	12,117	1,409	11.0x	10.9x	▽
Median						20.1x	20.4x	△









APPENDIX

Peer group Multi-Platform Contractors

Company Name	Country	Market Cap	TEV	Total Revenue LTM	EBITDA LTM	TEV/EBITDA LTM H1 2025	TEV/EBITDA LTM H2 2025	H2-25 vs. H1-25 Trend
Airbus	Netherlands	 156,613	158,204	72,152	7,989	19.0x	18.0x	▼
Dassault Aviation	France	 21,417	12,049	6,555	746	11.6x	13.8x	▲
Fincantieri	Italy	 5,411	7,987	8,836	541	14.5x	16.9x	▲
Rheinmetall	Germany	 71,620	73,973	10,998	1,970	38.1x	44.8x	▲
Leonardo	Italy	 28,338	32,102	19,131	2,111	14.4x	14.9x	▲
Babcock International Group	United Kingdom	 7,091	7,528	5,684	611	12.4x	13.5x	▲
SAAB	Sweden	 26,684	27,087	6,540	787	33.0x	36.2x	▲
General Dynamics	United States	 77,337	83,602	44,050	5,691	14.8x	14.0x	▼
Huntington Ingalls Industries	United States	 11,366	13,592	10,238	1,023	13.3x	11.2x	▼
L3Harris Technologies	United States	 46,769	56,567	18,512	3,660	15.5x	14.1x	▼
Lockheed Martin	United States	 95,322	111,265	62,728	6,429	17.3x	14.1x	▼
Northrop Grumman	United States	 69,312	82,103	34,883	6,003	13.7x	12.9x	▼
RTX	United States	 209,431	240,622	73,288	12,659	19.0x	17.0x	▼
Boeing	United States	 140,558	169,031	68,829	(4,793)	NM	NM	
Median						14.1x	14.2x	▲

APPENDIX

Peer group Aerodefense Equipment OEM

Company Name	Country	Market Cap	TEV	Total Revenue LTM	EBITDA LTM	TEV/EBITDA LTM H1 2025	TEV/EBITDA LTM H2 2025	H2-25 vs. H1-25 Trend
MTU Aero Engines	Germany	 19,110	20,262	8,454	1,424	12.6x	14.8x	△
RENK Group	Germany	 5,362	5,793	1,290	230	25.2x	35.2x	△
Rolls-Royce Holdings	United Kingdom	 110,297	109,074	22,793	4,371	24.6x	24.7x	△
Melrose Industries	United Kingdom	 8,485	10,412	4,020	990	10.7x	23.9x	△
General Electric	United States	 276,730	284,413	34,378	9,955	28.1x	27.2x	▽
Honeywell International	United States	 105,492	127,489	34,663	8,582	14.8x	17.2x	△
Parker-Hannifin	United States	 94,465	102,870	17,072	4,509	22.1x	18.6x	▽
Moog	United States	 6,962	7,861	3,302	460	17.1x	14.0x	▽
Median						19.6x	21.3x	△



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